



# Advanced Research Projects Agency – Energy (ARPA-E)

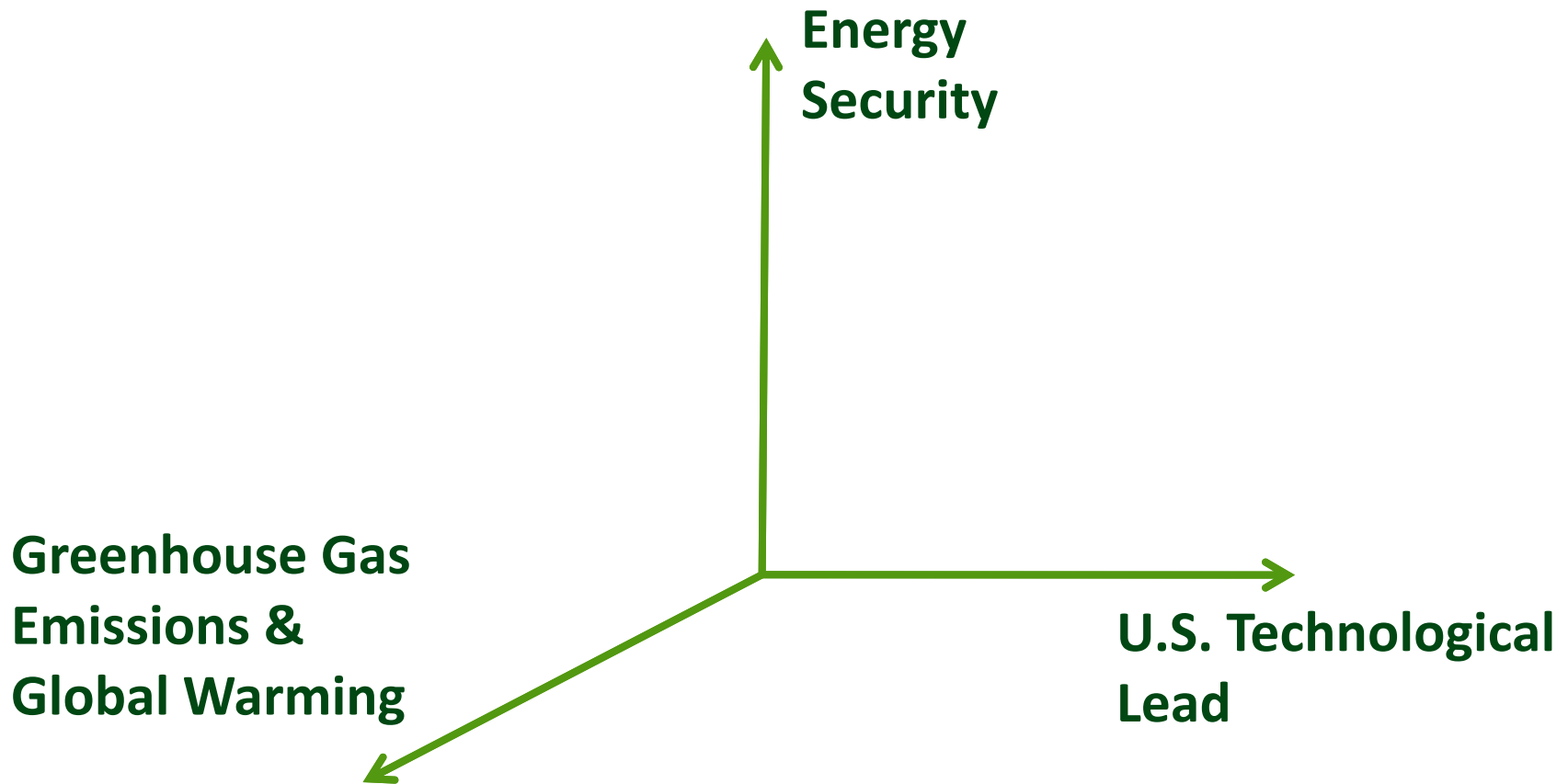
**Dr. Arun Majumdar**

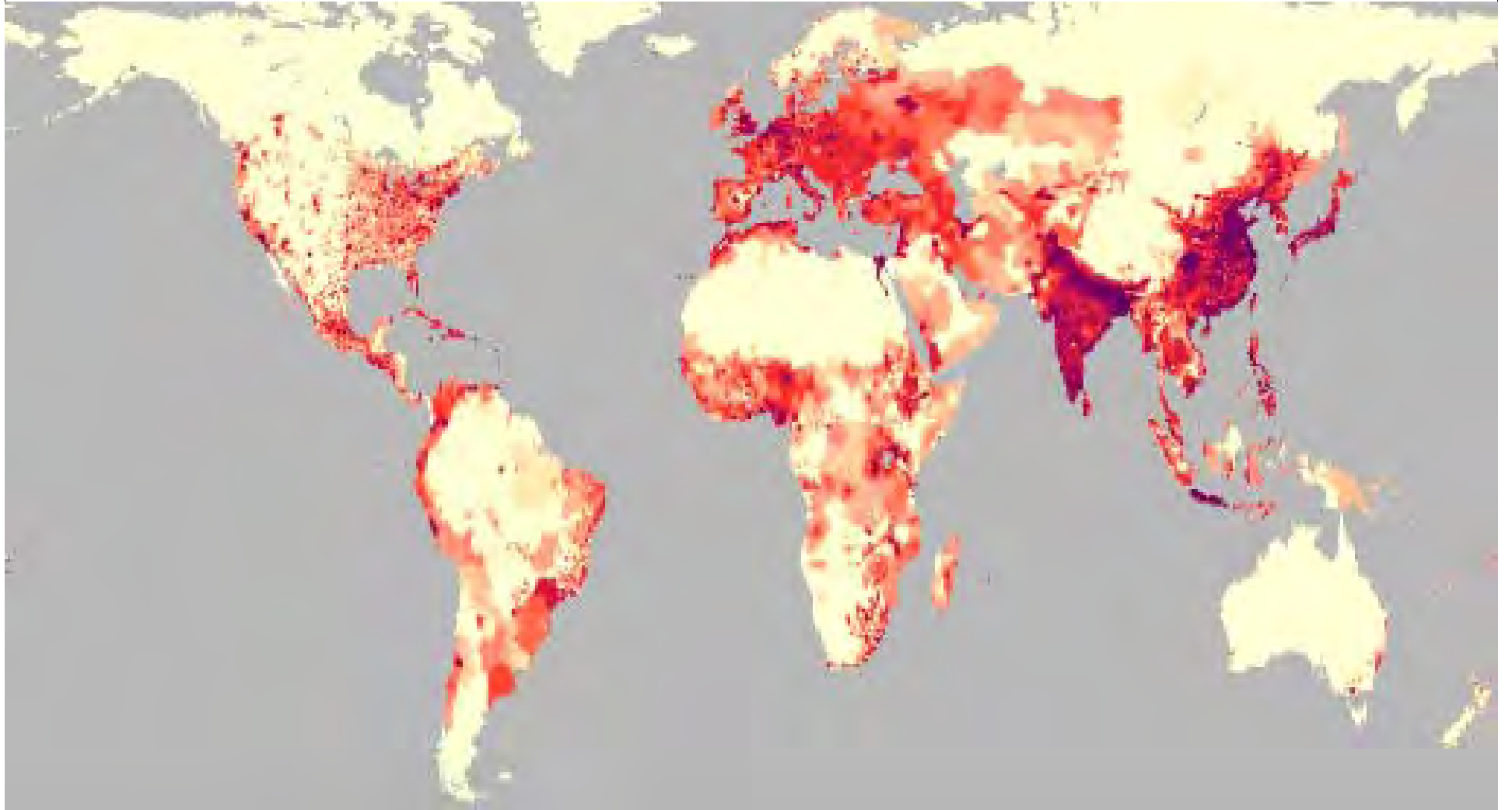
**Director, ARPA-E**

**U.S. Department of Energy**

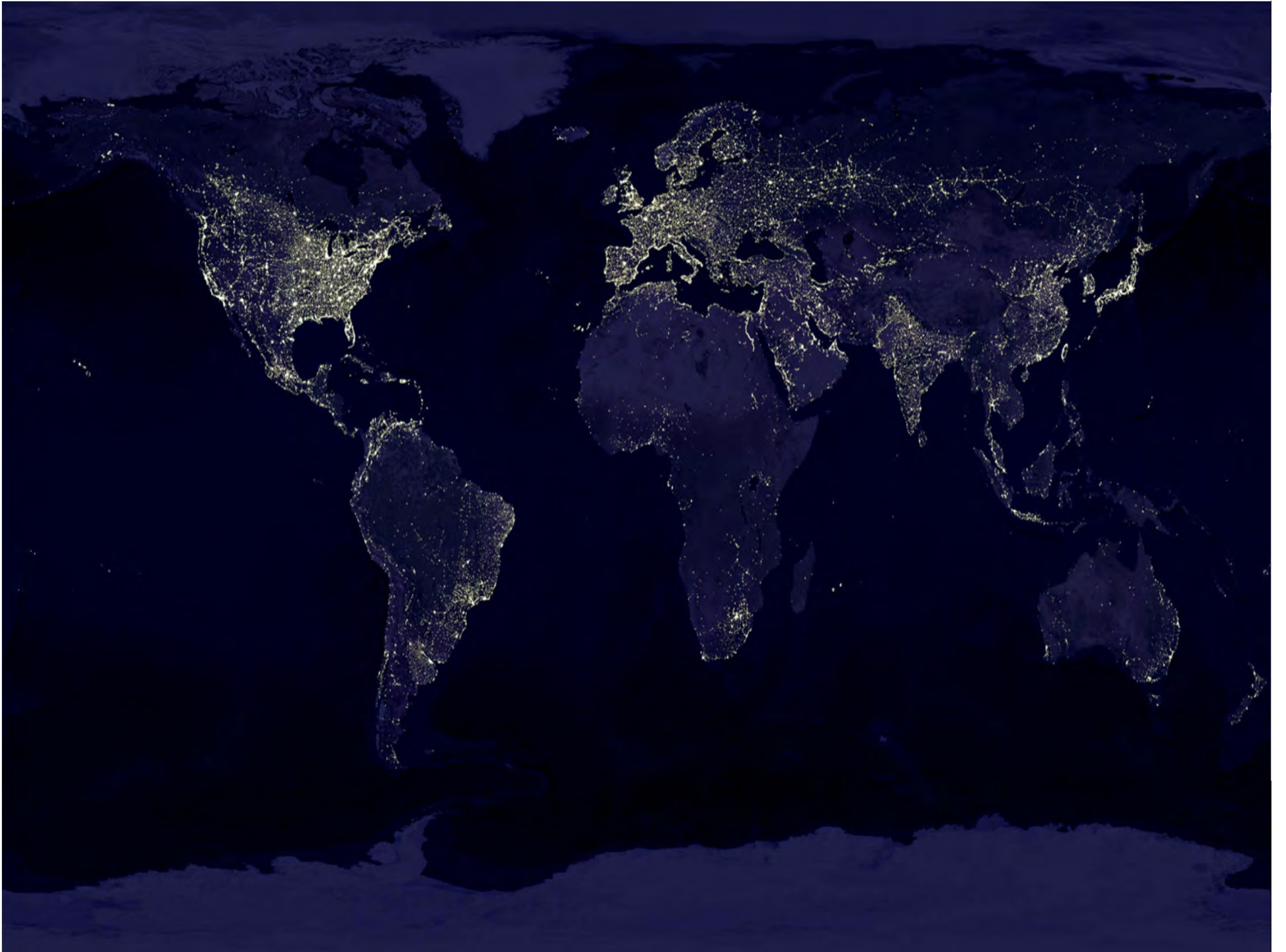
**<http://arpa-e.energy.gov/>**

# SPUTNIK MOMENT OF OUR GENERATION

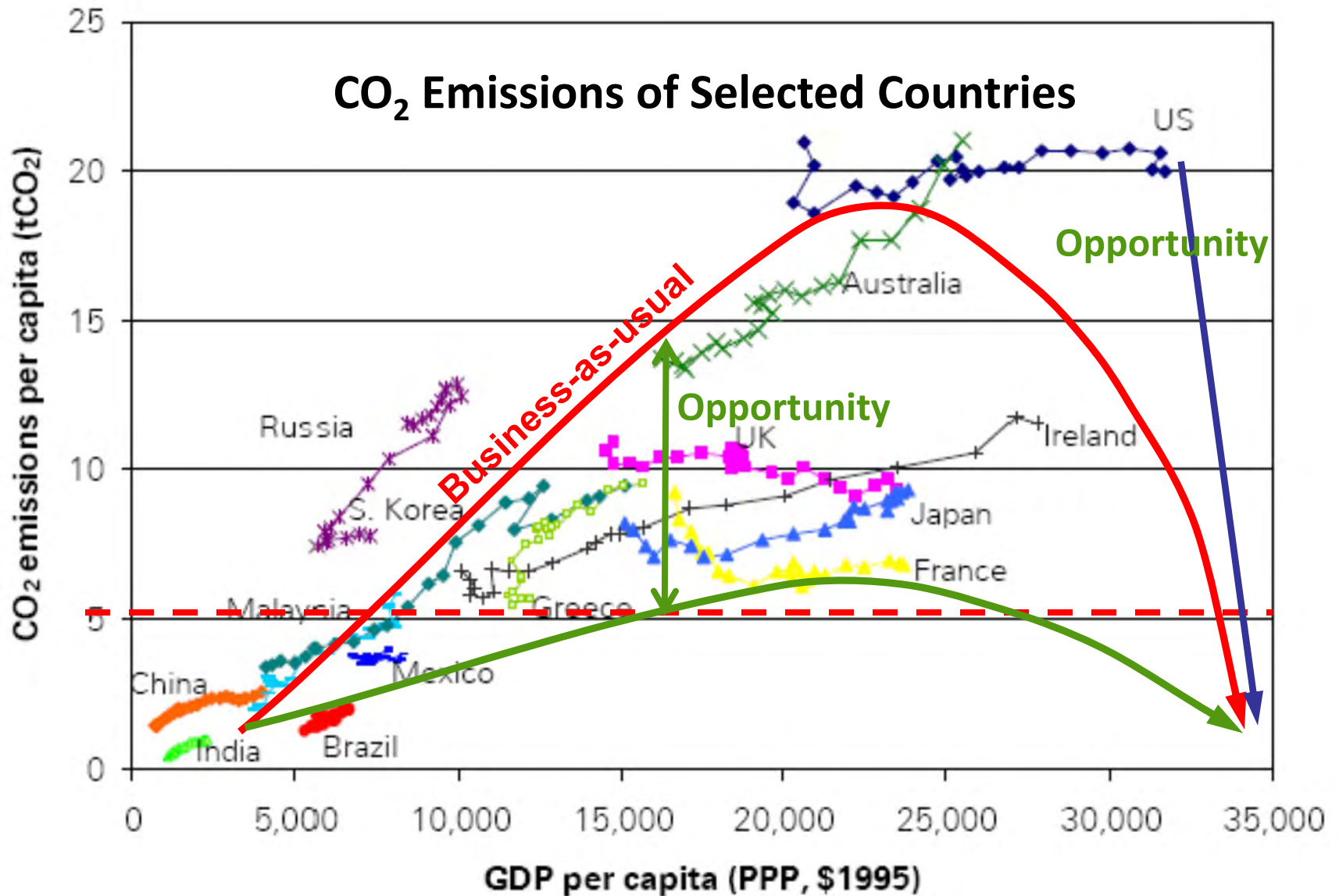








# WHICH PATH SHOULD WE TAKE?



# HAS THE WORLD FACED SUCH A CHALLENGE BEFORE?



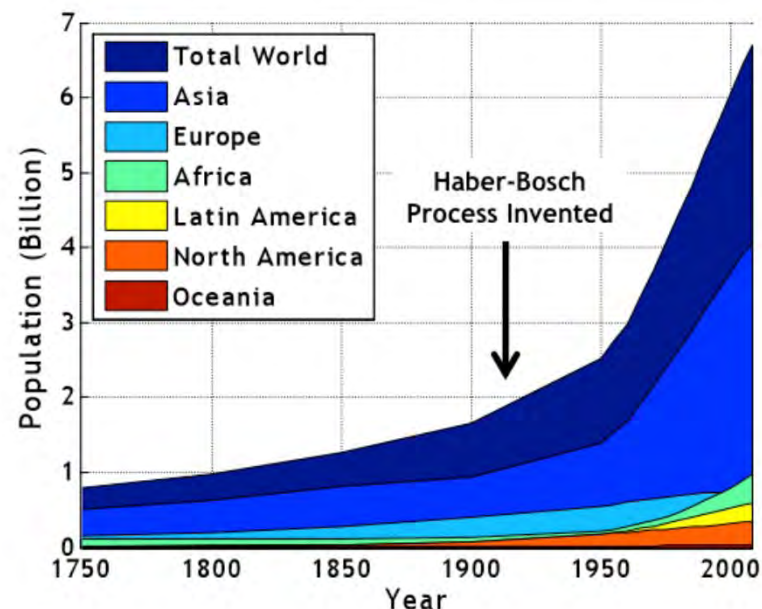
1898: “Calling upon Science to save the world from impending starvation,” Sir William Crookes, President, British Assoc. for the Advancement of Science.

1908: Fritz Haber (Chemist) discovered a catalyst that would combine atmospheric nitrogen with hydrogen to form ammonia. Catalyst - Uranium!!

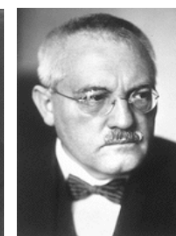
1913: Carl Bosch (BASF) developed process to mass produce ammonia and made fertilizers.

Vaclav Smil, “Detonator of the population explosion,” *Nature* 400: 415 (1999).

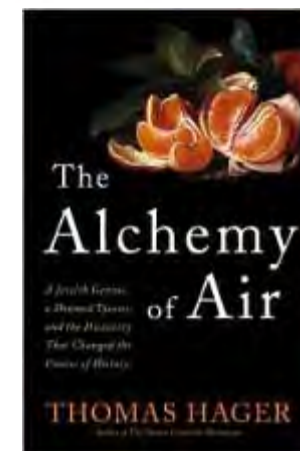
David Fisher, Marshall Fisher, “The Nitrogen Bomb,” *Discover* 22, April (2001)



Haber



Bosch



# OTHER GAME CHANGERS



**Norman Borlaug**



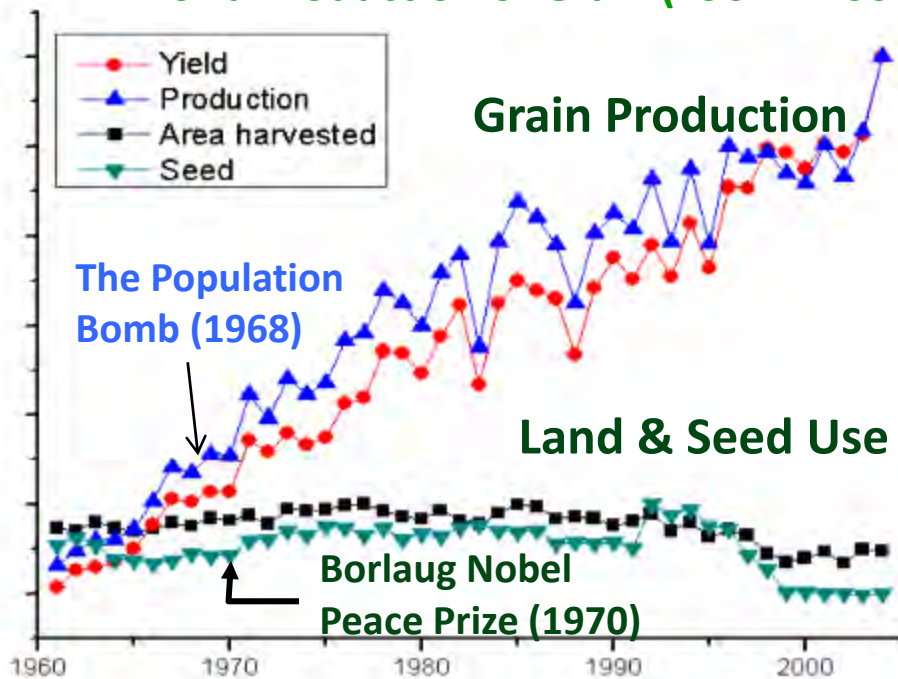
**Dwarf Strain of Wheat**



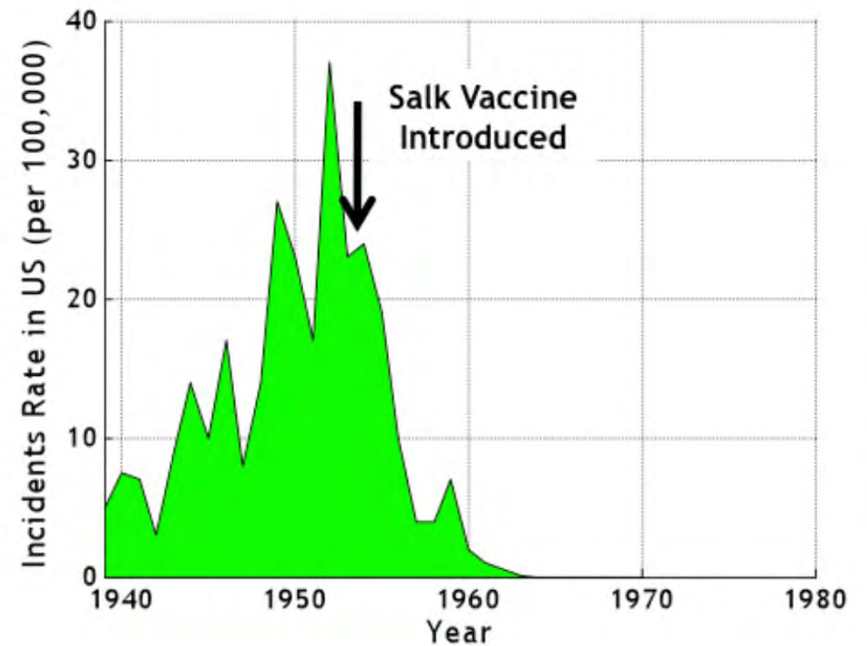
**Jonas Salk**

**Polio Vaccination**

## World Production of Grain (1961 – 2004)



Source: Food and Agriculture Organization (FAO), United Nations

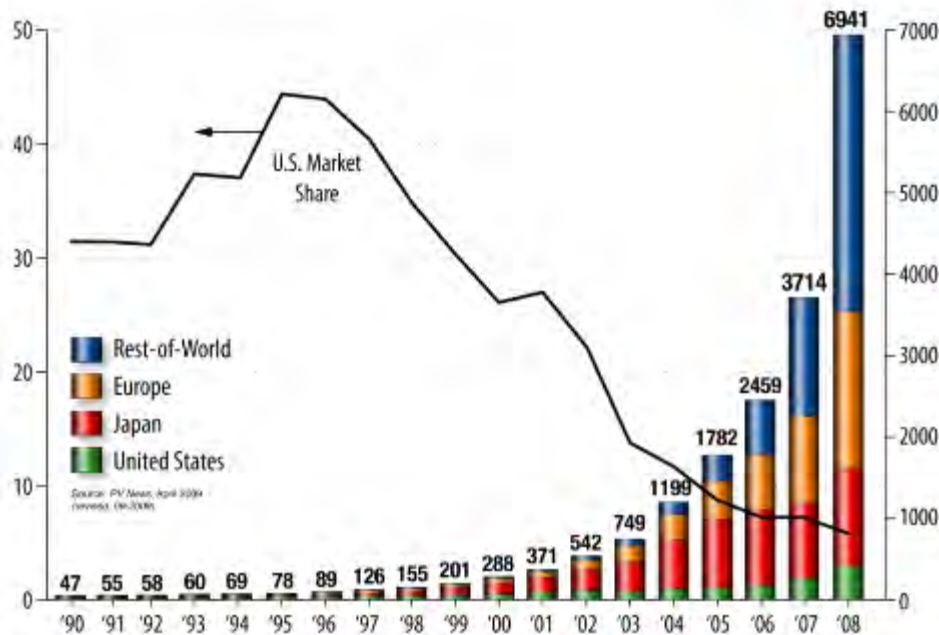




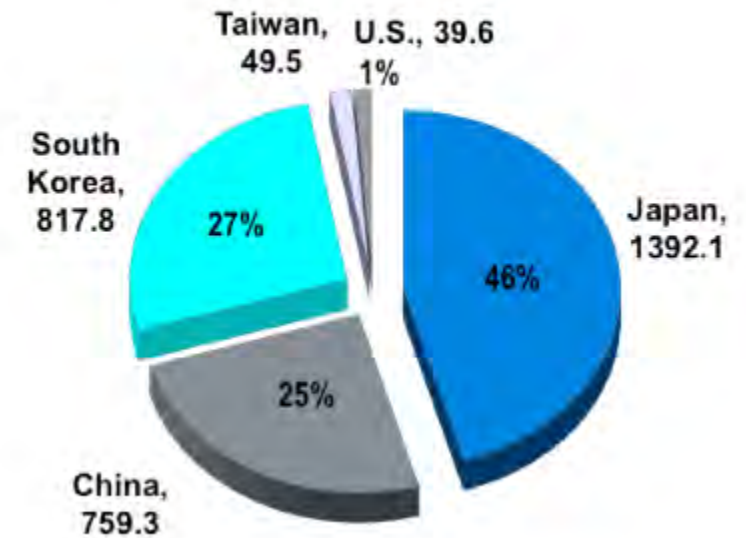
# THE U.S. IS FALLING BEHIND IN THE CLEAN ENERGY RACE



## Worldwide shipments of Solar Cells in 2008 (Megawatts)



## Lithium-ion battery manufacturing



THE ENRICO FERMI AWARD

2009



John Goodenough, U. Texas at Austin



# PACE AND SCALE OF INNOVATIONS NEEDED IN ENERGY TECHNOLOGIES



## Game Changers from 20<sup>th</sup> Century



**100 years**

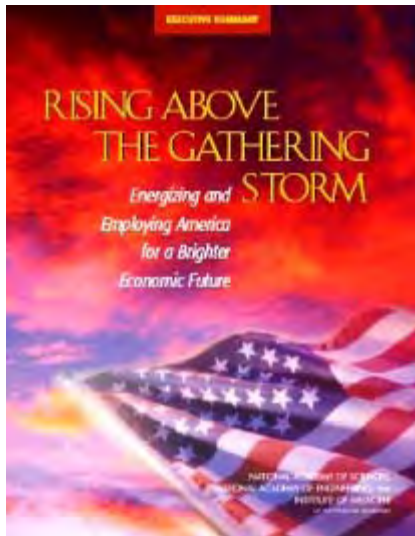
- Artificial Fertilizers
- Green Revolution
- Polio Vaccination
- Antibiotics
- Airplanes
- Electrification
- Nuclear Energy
- Transistor
- Integrated Circuits
- Fiber Optic Communication
- Wireless Communication
- Internet

**20 years**

**Imagine all of this happening in the next 20 years...**

- Solar electricity generation at cost lower than that produced from fossil fuels (\$1/W fully installed)
- Carbon capture and utilization at net cost lower than its market price
- Car batteries with 3X energy density and 4X lower cost
- Transportation fuels from sunlight and/or agricultural waste at cost lower than petroleum
- 50-80% reduction in energy consumption in homes and buildings
- Low-cost desalination of water
- Cement, steel, glass ... production at 5X lower carbon emissions
- Real-time optimization, security and storage for grid
- .....

# CREATION OF ARPA-E



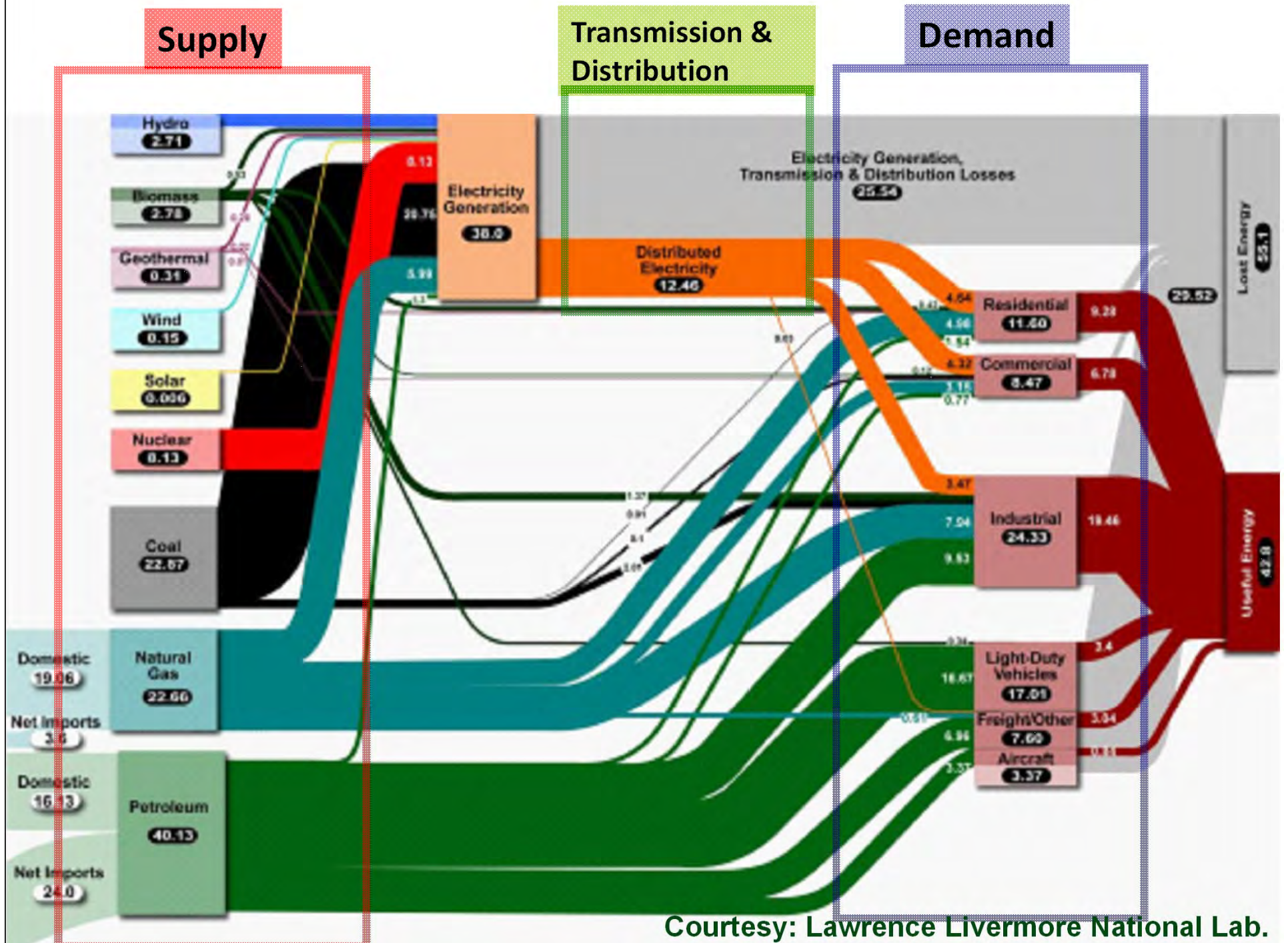
## American Recovery and Reinvestment Act of 2009 (Recovery Act)

2007  
America COMPETES Act

\$400M appropriated for ARPA-E  
President Obama launches ARPA-E in a speech at NAS on April 27, 2009

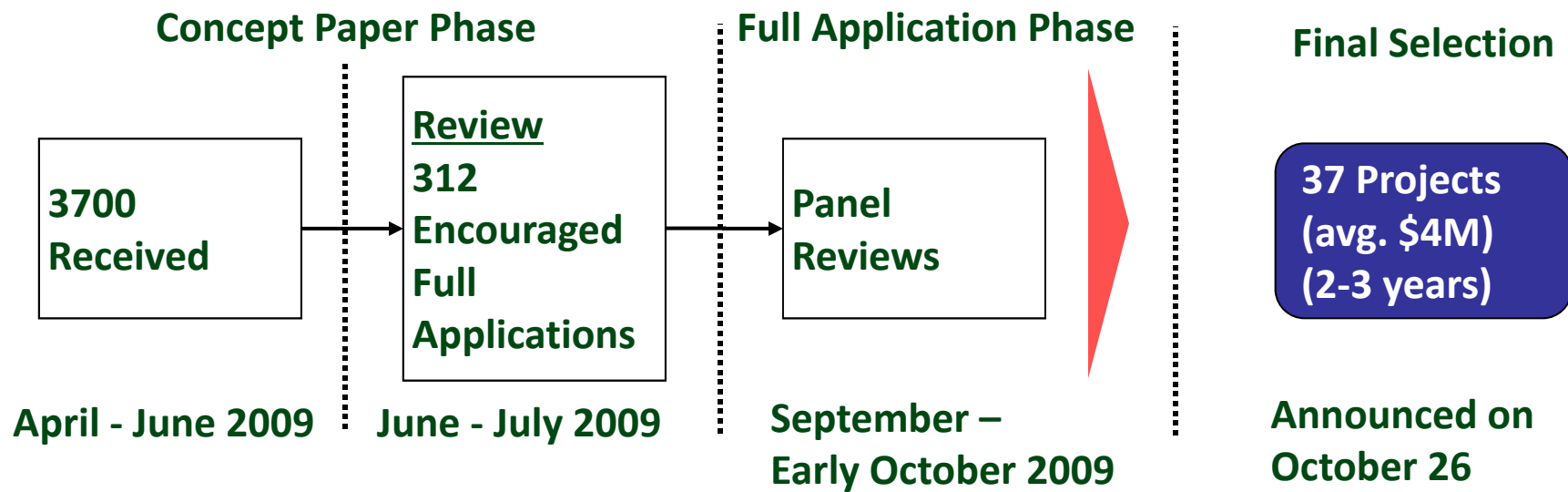
2006  
*Rising Above the Gathering Storm*  
(National Academies)





Courtesy: Lawrence Livermore National Lab.

# FIRST ROUND OF FUNDING



## Award Negotiation

- **October 26, 2009 – January 15, 2010:**
  - 35 out of 37 of award agreements signed
  - \$142 M out of \$151 M (94%) total FOA 1 funding awarded

“In my 30 years of doing Government contracting.....I have never seen any government project move from selection to contracts and to actual work with such speed anywhere near what we are seeing out of ARPA-E.....” CEO, Diversified Energy Corporation, Gilbert, AZ - 01/27/10

# WHAT ARPA-E IS LOOKING FOR



## High Impact on ARPA-E Mission Areas –

- Reduction in energy imports
- Improvement in energy efficiency
- Reduction in energy-related emissions, including greenhouse gasses
- To “ensure” U.S. “technological lead in developing and deploying advanced energy technologies

## Disruptive, Innovative Technical Approach –

- ARPA-E is focused on high risk/high reward R&D
- Interested in –
  - New technical approaches that move to entirely new learning curves
  - Fundamentally new areas of research with uncharted white space

## Best-in-class People & Teams

- Complementary, cross-discipline skill sets
- Strong interest to bring in new, talented scientists and engineers to energy technology research
- Break down barriers between science and engineering

## Strong Impact of ARPA-E Funding Relative to Private Sector –

- Invest in areas too risky for the private sector
- ARPA-E investments derisk technologies and catalyzes follow on private sector investments

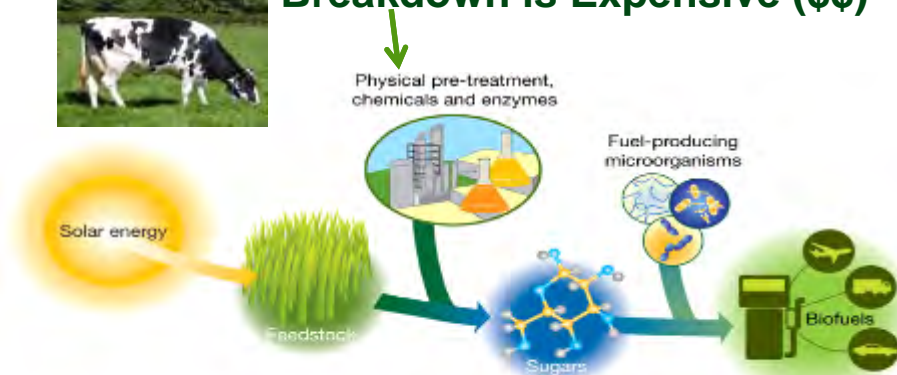
# EXAMPLES FROM FIRST ROUND OF FUNDING



## Cellulosic Biofuels



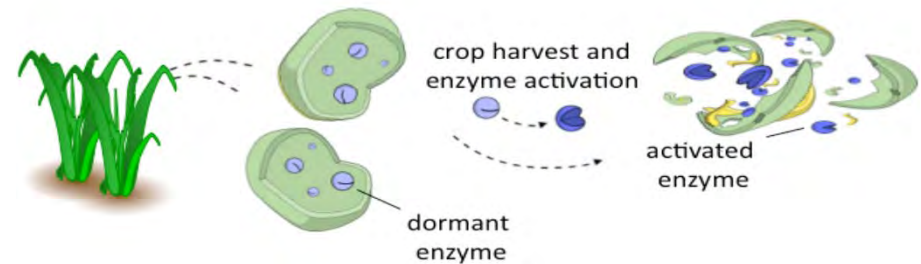
**Artificial Cellulose Breakdown is Expensive (\$\$)**



**Agrivida**

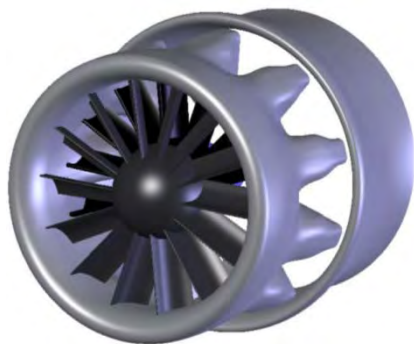
**GreenGenes™ Technology**

**Putting the cow inside the plant!**



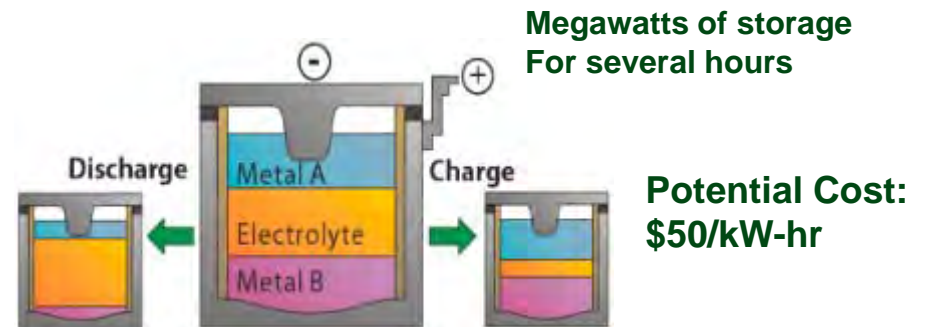
**Plant produces all the enzymes & chews itself from the inside!!**

## Breakthrough High Efficiency Mixer/Ejector Wind Turbine (MEWT) – FloDesign Wind Turbine Corp.



- Mimic jet engines, not propellers, for wind turbine
- 40% lower cost expected vs. horizontal axis wind turbines (HAWT)

## Grid-Level Electricity Storage - MIT



Lithium Ion Laptop Battery: \$2000/kW-hr  
Lithium Ion Car Battery: \$1000/kW-hr





# Second Round of Funding Announced Dec. 7th

Wayne Gretzky

*“I skate where the puck is going to be, not where it has been”*

*“You miss 100% of the shots you don’t take”*



# BATTERIES FOR ELECTRICAL ENERGY STORAGE FOR TRANSPORTATION (BEEST)



## Where We Are Now



- Expensive cars
- Powered by Li-ion batteries
- Battery Cost: approx. \$15,000
- Limited range: 40 miles
- Cell-level energy density: 150 W-hr/kg
- Cost: approx. \$1000/kW-hr

**Majority of Current Investments :**  
*Improvement in Today's Lithium Ion Batteries*

## Where We Need to Go

- Broad range of vehicle types
  - Battery Cost < \$10,000
  - Range of 300+ miles
  - Targets:
    - Cell-level energy density: 400 W-hr/kg
    - Cost: \$250/kW-hr
    - New architectures & manufacturing processes
- Examples**
- Metal-air batteries
  - Li-S batteries

*Japanese gov't investing \$60M/yr*

# INNOVATIVE MATERIALS AND PROCESSES FOR ADVANCED CARBON CAPTURE TECHNOLOGIES (IMPACCT)



Today:  $\text{CO}_2 +$



**Amine  
Chemistry**

Bind, Isolate &  
Release

Cost: \$70-100/tCO<sub>2</sub>  
Cost Above Price =  
Loss!

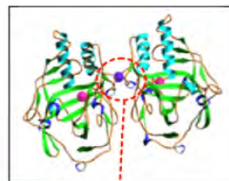
High-Temperature Heat

Market Price of CO<sub>2</sub>: ≈ \$30/tCO<sub>2</sub>

ARPA-E  
High-Risk/  
High-Payoff:

Existence Proof:  
Carbonic Anhydrase

CO<sub>2</sub> +



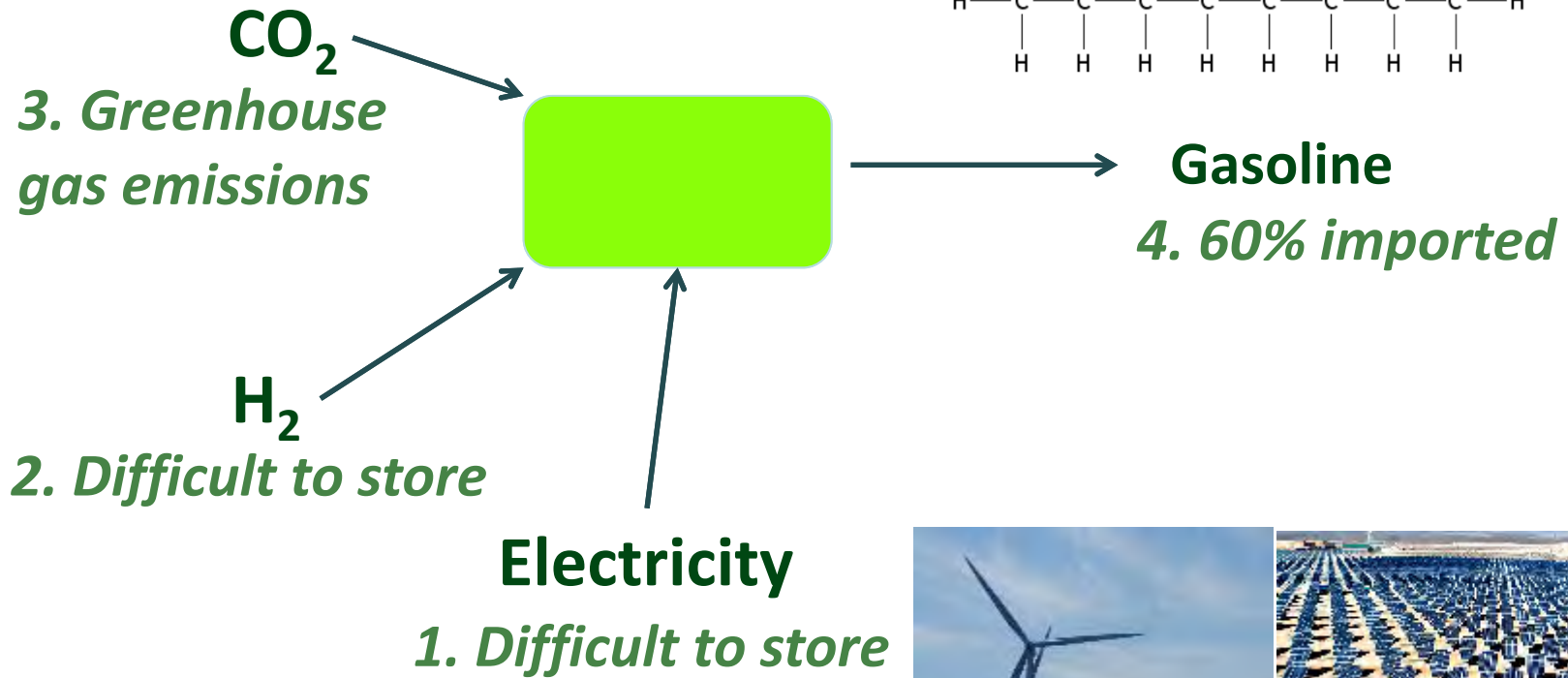
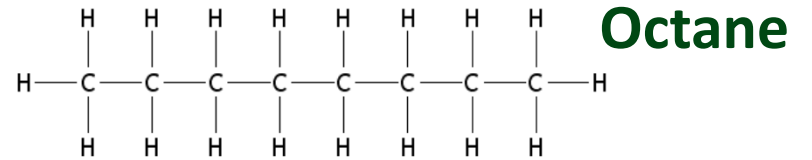
**New  
Approaches**

Cost Below Price  
= Profit!

Low-Temperature Heat



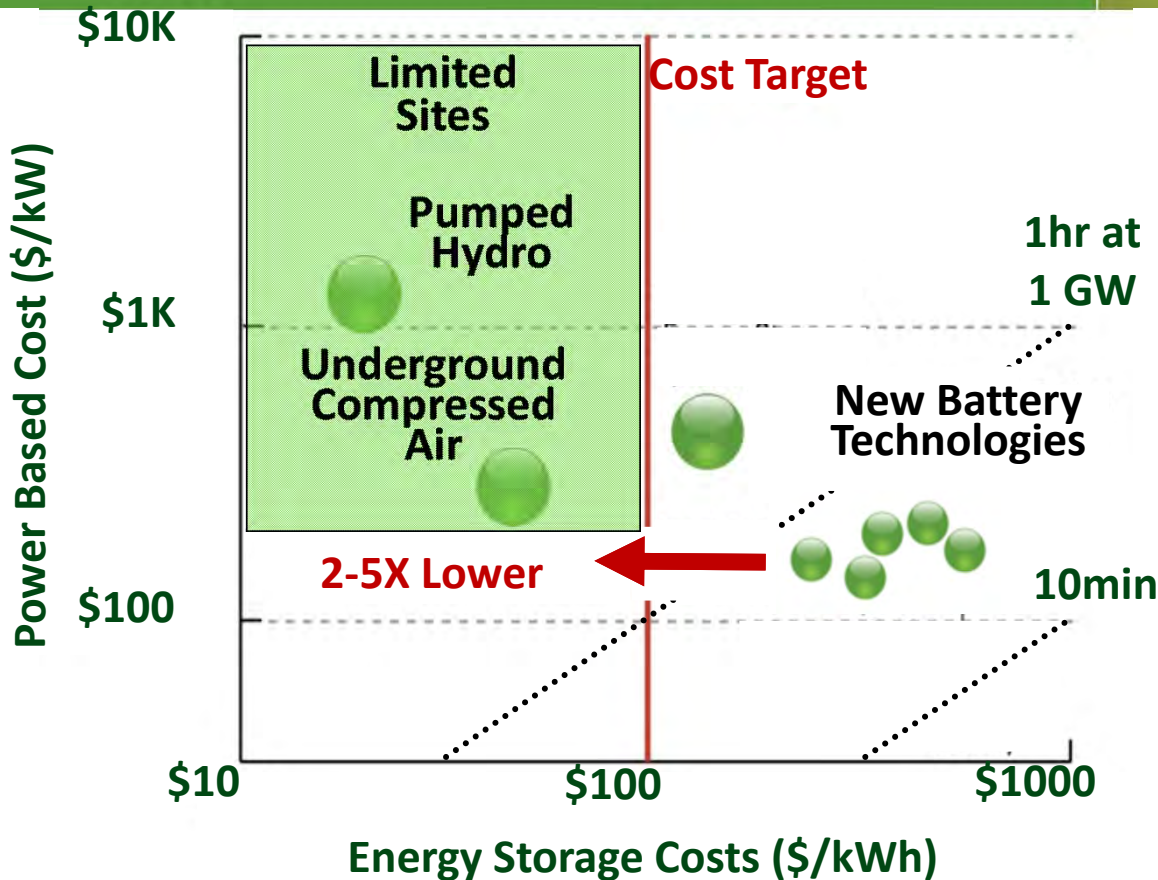
# ELECTROFUELS





# Third Round of Funding Announced March 2nd

# Grid-Scale Rampable Intermittent Dispatchable Storage (GRIDS)



Minimum Response ● Seconds ● Minutes

**ARPA-E Focus:**  
 Transformational approaches to energy storage that enable grid-scale deployment at very low cost (~\$100/kWh)

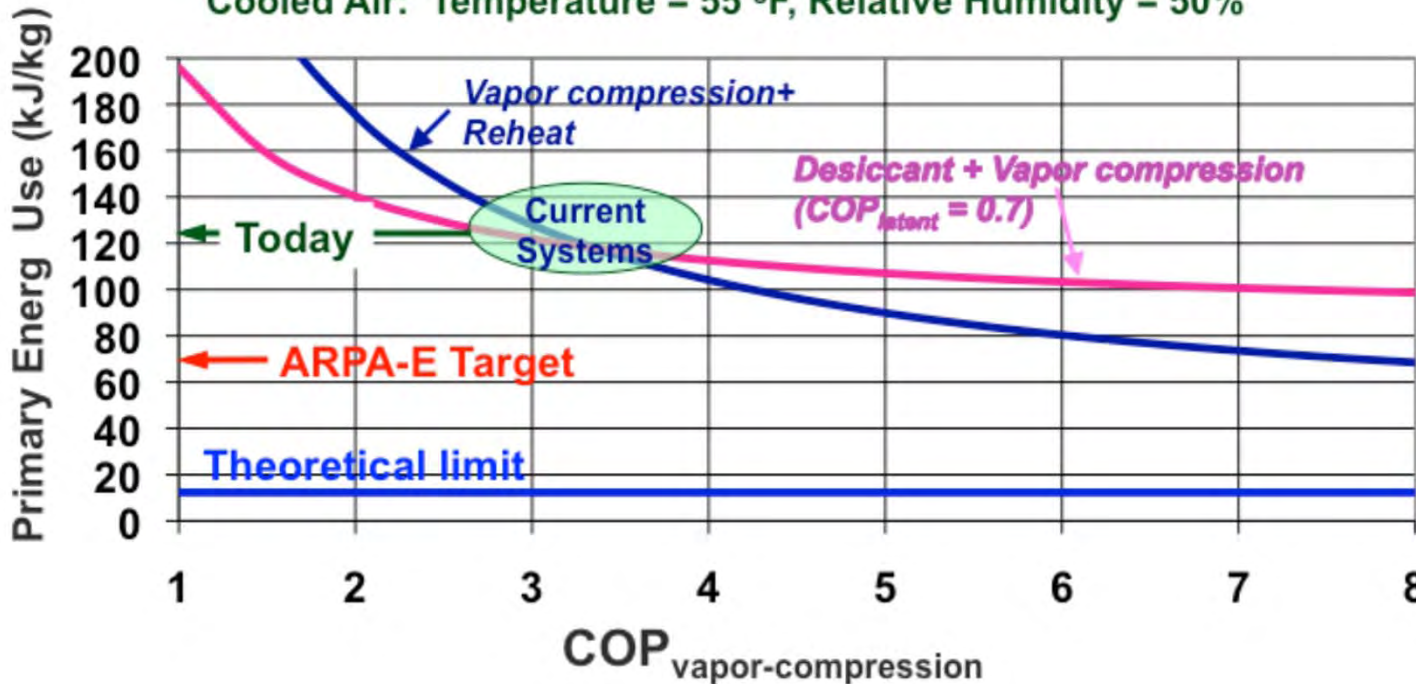
**Need: Innovative Technologies for Cost-Effective Energy Storage**



# FOA 3: Building Energy Efficiency Through Innovative Thermodevices (BEETIT) – Building Cooling



Ambient: Temperature = 90 °F, Relative Humidity = 90%  
 Cooled Air: Temperature = 55 °F, Relative Humidity = 50%

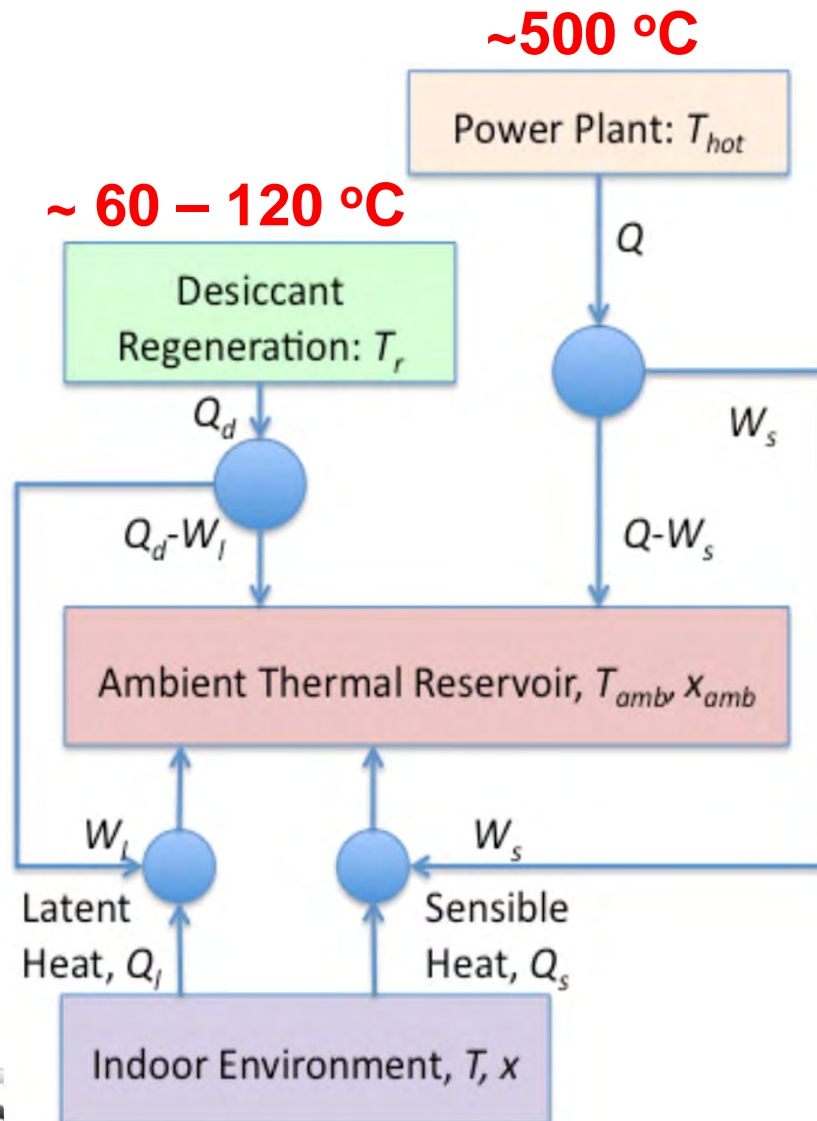


**ARPA-E Focus:**  
 Cut cooling energy consumption and GHG emissions by 25 – 40%



- Increasing the COP of vapor compression (without loss of water!)
- Increasing the COP of the desiccant system

# IDEAL SYSTEM AT THERMODYNAMIC LIMIT



## Latent Load COP

$$\eta_{Carnot} = \frac{W_l}{Q} = 1 - \frac{T_{amb}}{T_r}$$

$$COP_{latent} = \frac{Q_l}{Q_d} = \frac{Q_l}{W_l / \eta_{Carnot}}$$

**Ideal  $COP_{latent} = \sim 2.5-6.5$**

**Real  $COP = \sim 0.7 - 1.0$**

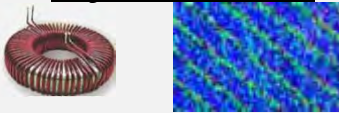


# AGILE DELIVERY OF ELECTRICAL POWER TECHNOLOGY (ADEPT)

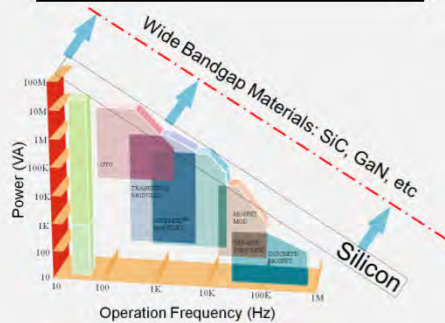


*Advancements in power electronics materials...*

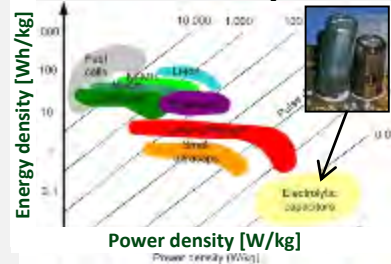
## Soft magnetics



## High voltage switches

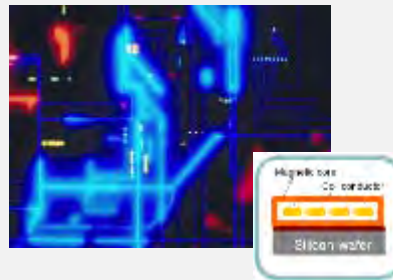


## High-density charge storage



*...coupled with advanced circuit architectures and scalable manufacturing processes...*

## Advanced circuit architectures



## Scalable manufacturing processes



*...results in low-cost, higher performance power electronics across many applications.*

## Fully integrated, chip scale power converters (10-50W, >100V)



Solid State Lighting



Computers

## Kilowatt scale package integrated power converters (3-10 kW, >600V)

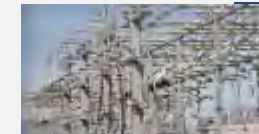


Inverters

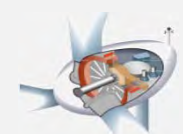


Motors

## Lightweight, solid state, medium voltage energy conversion (1MW, 13kV)



Solid-state electrical substations

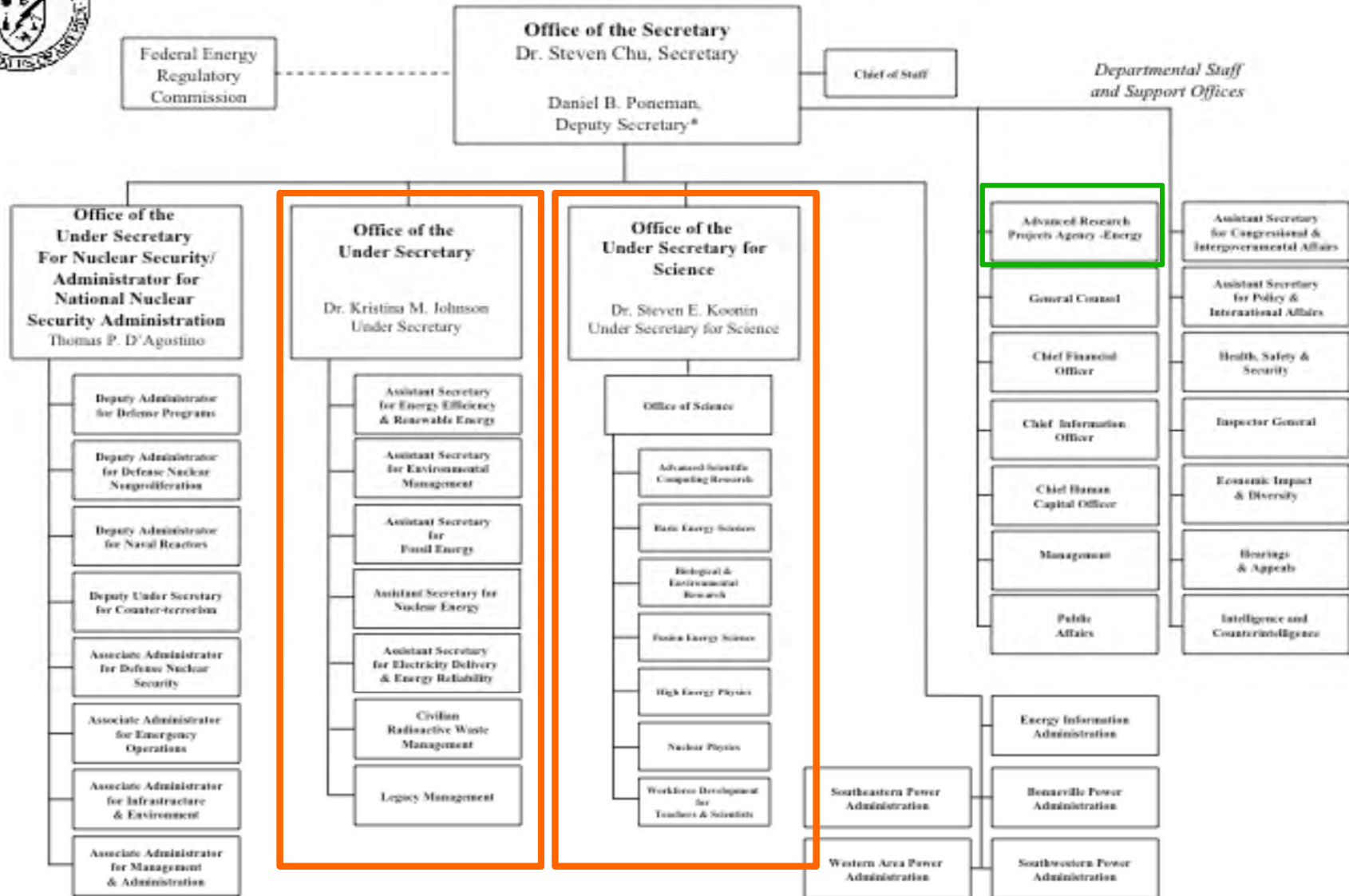


Wind turbines





# DEPARTMENT OF ENERGY



\* The Deputy Secretary also serves as the Chief Operating Officer

# ARPA-E ORGANIZATION

## Lean, Nimble, Collaborative, Flat



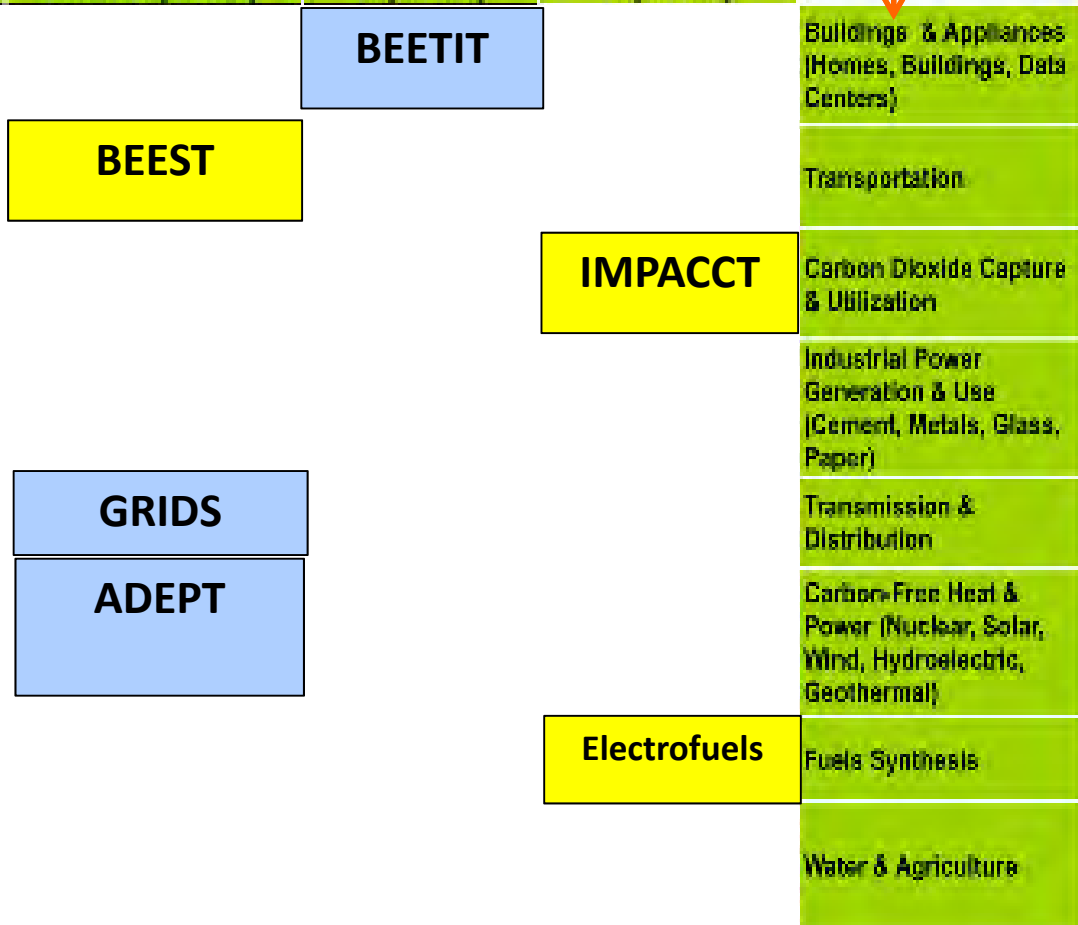
Coordinates with Office of Science

### Technology Push Office

All-Star Program Directors  
(4 yrs max)

APPLIED SCIENCE AND TECHNOLOGY OFFICE				
Marketing & Decision Science	Information Science & Device Engineering	Electronic & Structural Materials Science & Device Engineering	Thermal Science & Device & Process Engineering	Chemical & Biological Science & Process Engineering

- Break down stovepipes
- Encourage debate and partnership between technology pushers and pullers
- Provide thought leadership to create new programs



**INTEGRATED ENERGY SYSTEMS OFFICE**  
**Technology Pull Office**  
 Coordinates with Applied Energy Offices



# BUILDING ON OUR STRENGTHS



- Best R&D infrastructure in the world
- Best innovation ecosystem in business and entrepreneurship
- Highly energized youth, ready to deeply engage
  - ARPA-E Fellows Program (Launched Dec 8<sup>th</sup> at MIT Energy Club): bring best and brightest scientist, engineers, and technical entrepreneurs in to ARPA-E and create a think tank

## RECRUITING



- **Program Directors (Max. 4 yrs): Active researchers who have one foot in science & engineering and the other in technology development and business**
  - Active academics or national lab researchers who have started businesses or who actively work with industry
  - Researchers from the industry who are active in research & technology development (publishing, patents, etc) and who have participated in business
- **ARPA-E Fellows (Max. 2 yrs): Best and the brightest scientists, engineers and technical entrepreneurs to form a think tank - identify challenges, opportunities, and new approaches to address energy technologies.**
  - Fellows < 3 years after PhD
  - Senior Fellows > 3 years after PhD

# MANAGING EXPECTATIONS



NOW

3 - 5 YRS

10+ YRS

- Follow on investment post ARPA-E award (\$)
- 3700 concept papers
- Increase in enterprise value of company (\$)
- Recruiting all-star program directors who span science, technology, and business (#)
- Companies created (#)
- Initiating new technology-business ecosystems
- Investment in “white spaces” with high potential mission impact (\$)
- Accelerated market entry - Products to market (#) or production structure/processes
- Patents filed and licensed (#)
- ARPA-E Energy Innovation Summit (#)
- Papers published in top journals (#)
- World Record-setting “best-in-class” performance (#)
- Help identify mechanisms for scaling innovations

## Home Runs

- Domestic and global sales, US market share (\$)
- Avoided greenhouse gas emissions (tCO<sub>2</sub> equivalent)
- Reduced oil imports (barrels of oil equiv.)
- Creation of new technology/business or new industry ecosystem (#)
- Jobs created (#)
- Beating current projections and trajectories (Moving McKinsey GHG abatement cost curves, EIA & IPCC projections, etc.)

# Addressing the Diversity of Science through EFRCs and Hubs

**EFRCs**  
(small teams of scientists mostly at Universities; 5 years)

*Scientific Understanding Produces Improved or New Technologies*

**Energy Innovation Hubs**  
(large teams of scientists & engineers ideally under one roof; 5-10 years)

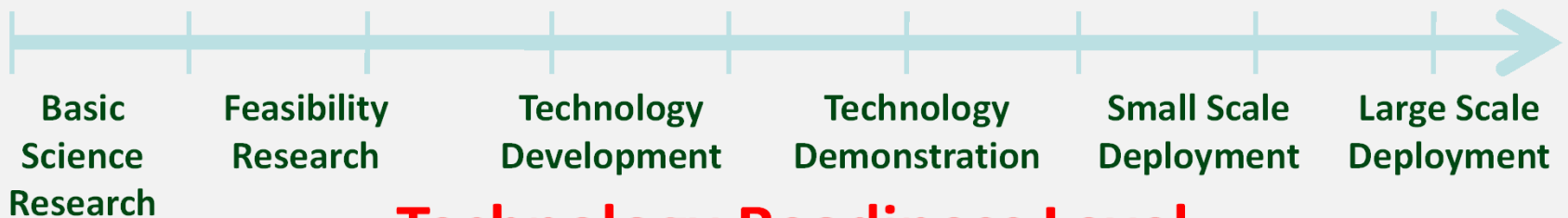
*Overcoming Technological Barriers Needs New Scientific Understanding*

**Creating a Portfolio of Competitive and Symbiotic Technology Options through Hubs and ARPA-E**

**ARPA-E**

(high-risk/high-payoff disruptive technologies; small teams from Universities, National Labs, Industry; Maximum 3 years)

**Scale up of Business-Ready Technologies by Private Industry**

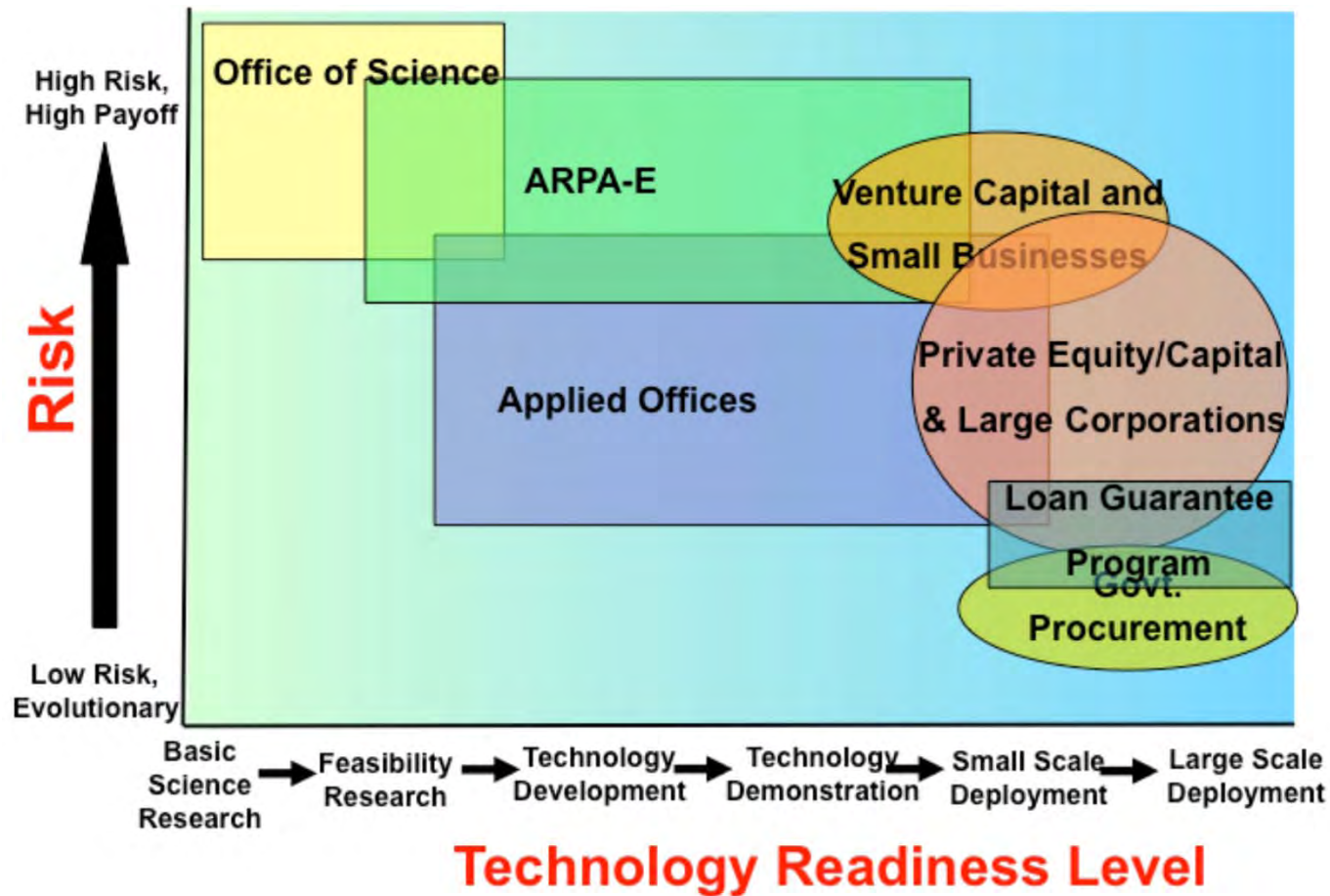


**Technology Readiness Level**

# ENERGY INNOVATION PIPELINE



**Historically:** (a) Change is slow; (b) Energy is a ubiquitous commodity; (c) Investments & systems can last a long time





**Scientist/Engineer (Academia, National Labs, Industry); Investors;  
Small/Large Industry Senior Management; Policy Groups; Congress; White  
Papers Topics**

- How do we foster and identify game-changers? Is it random or is there a system?
- How do we go from lab to market with disruptive energy technologies that challenge business-as-usual?
- How do we scale innovations in the US? How do we accelerate the pace?
- How do we balance global competitiveness and partnerships?
- How do we ensure national security through energy technologies?
- How do we build and engage regional innovation clusters through private-public partnerships?
- How can DOE play a role in energy innovation?



# ARPA-E Energy Innovation Summit – Highlights



- Over 1,700 attendees from 49 states and 15 foreign countries
  - Over 40% hold PhDs
- 12 National Labs and dozens of universities participated

## Quotes:

- “Probably the best conference I have ever attended with extremely high caliber speakers and panelists. Great job!” – *Exec from large corporation*
- “Great event. Came away with renewed enthusiasm for DOE’s ability to be part of the solution.” – *Academic researcher*